



# Santova Logistics Ltd

## AUDITED ABRIDGED GROUP RESULTS

for the year ended 28 February 2009

### GROUP INCOME STATEMENT

|                                    | 28 February<br>2009<br>R'000 | 29 February<br>2008<br>R'000 |
|------------------------------------|------------------------------|------------------------------|
| Turnover                           | 118 229                      | 108 243                      |
| Gross billings                     | 1 885 240                    | 1 956 021                    |
| Cost of billings                   | (1 767 011)                  | (1 847 778)                  |
| Other income                       | 3 582                        | 3 954                        |
| Administrative expenses            | (93 573)                     | (88 502)                     |
| Operating income                   | 28 238                       | 23 695                       |
| Depreciation and amortisation      | (1 963)                      | (2 563)                      |
| Interest received                  | 3 397                        | 4 454                        |
| Finance costs                      | (18 585)                     | (17 550)                     |
| Profit before taxation             | 11 087                       | 8 036                        |
| Income tax expense                 | (3 227)                      | (1 965)                      |
| Profit for the year                | 7 860                        | 6 071                        |
| Attributable to:                   |                              |                              |
| Equity holders of the parent       | 7 794                        | 6 026                        |
| Minority interest                  | 66                           | 45                           |
| Basic earnings per share (cents)   | 0,63                         | 0,45                         |
| Diluted earnings per share (cents) | 0,62                         | 0,45                         |

### SUPPLEMENTARY INFORMATION

#### Reconciliation between earnings and headline earnings

|   | 28 February<br>2009 | 29 February<br>2008 |
|---|---------------------|---------------------|
| Profit attributable to shareholders of Santova    | 7 794               | 6 026               |
| Loss/(profit) on disposals of plant and equipment | 232                 | (14)                |
| Variation of restraint of trade agreement         | (4 323)             | –                   |
| Cost of variation of restraint of trade agreement | 4 323               | –                   |
| Taxation effects                                  | 343                 | 4                   |
| Headline earnings                                 | 8 369               | 6 016               |

|  | 28 February<br>2009 | 29 February<br>2008 |
|--|---------------------|---------------------|
| Shares in issue (000's)                        | 1 297 356           | 1 366 788           |
| Weighted average number of shares (000's)      | 1 235 843           | 1 335 522           |
| Diluted number of shares (000's)               | 1 257 873           | 1 335 522           |
| Shares for net asset value calculation (000's) | 1 200 856           | 1 329 990           |
| <b>Performance per ordinary share</b>          |                     |                     |
| Basic headline earnings per share (cents)      | 0,68                | 0,45                |
| Diluted headline earnings per share (cents)    | 0,67                | 0,45                |
| Net asset value per share (cents)              | 6,19                | 5,82                |
| Tangible net asset per share (cents)           | 4,03                | 3,64                |

### CONDENSED GROUP CASH FLOW STATEMENT

|   | 28 February<br>2009<br>R'000 | 29 February<br>2008<br>R'000 |
|---|------------------------------|------------------------------|
| Cash generated by operations before working capital changes   | 28 431                       | 23 570                       |
| Changes in working capital                                    | 35 095                       | 8 174                        |
| Cash generated from operating activities                      | 63 526                       | 31 744                       |
| Interest received   | 3 397                        | 4 454                        |
| Finance costs   | (18 585)                     | (17 550)                     |
| Taxation paid   | (3 380)                      | (1 824)                      |
| Net cash flows from operating activities                      | 44 958                       | 16 824                       |
| Net cash flows from investing activities                      | (3 321)                      | (2 510)                      |
| Net cash flows from financing activities                      | (41 453)                     | (16 407)                     |
| Net increase/(decrease) in cash and cash equivalents          | 184                          | (2 093)                      |
| Effects of exchange rate changes on cash and cash equivalents | 488                          | 30                           |
| Cash and cash equivalents at the beginning of the year        | 5 910                        | 7 973                        |
| Cash and cash equivalents at the end of the year              | 6 582                        | 5 910                        |

### GROUP STATEMENT OF CHANGES IN EQUITY

|   | Attributable to equity holders of the parent |                        |                                 |                                 |                            |   |                           |                |                            |                       |
|---|--|------------------------|---------------------------------|---------------------------------|----------------------------|---|---------------------------|----------------|----------------------------|-----------------------|
|   | Share capital<br>R'000                       | Share premium<br>R'000 | Treasury share capital<br>R'000 | Treasury share premium<br>R'000 | Share commitments<br>R'000 | Foreign currency translation reserve<br>R'000 | Accumulated loss<br>R'000 | Total<br>R'000 | Minority interest<br>R'000 | Total equity<br>R'000 |
| <b>Balances at 28 February 2007</b>                                   | 1 123  | 133 160                | (11)                            | (805)                           | 22 928                     | (3)   | (85 070)                  | 71 322         | –                          | 71 322                |
| Net profit for the year   | –  | –                      | –                               | –                               | –                          | –   | 6 026                     | 6 026          | 45                         | 6 071                 |
| Minority interest adjustment  | –  | –                      | –                               | –                               | –                          | –   | –                         | –              | (5)                        | (5)                   |
| Reversal of minority interest allocated against the parent            | –  | –                      | –                               | –                               | –                          | –   | 1                         | 1              | (1)                        | –                     |
| Issue of share capital  | 244  | 25 125                 | (25)                            | (2 974)                         | (21 643)                   | –   | –                         | 727            | –                          | 727                   |
| Foreign currency translation adjustment                               | –  | –                      | –                               | –                               | –                          | 44  | –                         | 44             | –                          | 44                    |
| Shares repurchased  | –  | –                      | (9)                             | (712)                           | –                          | –   | –                         | (721)          | –                          | (721)                 |
| <b>Balances at 29 February 2008</b>                                   | 1 367  | 158 285                | (45)                            | (4 491)                         | 1 285                      | 41  | (79 043)                  | 77 399         | 39                         | 77 438                |
| Net profit for the year   | –  | –                      | –                               | –                               | –                          | –   | 7 794                     | 7 794          | 66                         | 7 860                 |
| Issue of share capital  | 8  | 1 277                  | –                               | –                               | (1 285)                    | –   | –                         | –              | –                          | –                     |
| Equity recognised on share commitments                                | –  | –                      | –                               | –                               | (13 831)                   | –   | –                         | (13 831)       | –                          | (13 831)              |
| Shares returned in terms of variation of restraint of trade agreement | (47)   | (4 620)                | –                               | –                               | –                          | –   | –                         | (4 667)        | –                          | (4 667)               |
| Repurchase of shares in terms of share commitments                    | (31)   | (3 102)                | –                               | –                               | 3 133                      | –   | –                         | –              | –                          | –                     |
| Share commitments lapsed  | –  | –                      | –                               | –                               | 7 224                      | –   | –                         | 7 224          | –                          | 7 224                 |
| Purchase of remaining interest in subsidiary                          | –  | –                      | –                               | –                               | –                          | –   | –                         | –              | (131)                      | (131)                 |
| Foreign currency translation adjustment                               | –  | –                      | –                               | –                               | –                          | 488   | –                         | 488            | –                          | 488                   |
| Shares returned in terms of employee share scheme                     | –  | –                      | –                               | –                               | (15)                       | –   | –                         | (15)           | –                          | (15)                  |
| Minority interest allocated against equity of the parent              | –  | –                      | –                               | –                               | –                          | –   | (26)                      | (26)           | 26                         | –                     |
| <b>Balances at 28 February 2009</b>                                   | 1 297  | 151 840                | (45)                            | (4 506)                         | (3 474)                    | 529   | (71 275)                  | 74 366         | –                          | 74 366                |

### GROUP BALANCE SHEET

|  | 28 February<br>2009<br>R'000 | 29 February<br>2008<br>R'000 |
|--|------------------------------|------------------------------|
| <b>ASSETS</b>                                  |                              |                              |
| Non-current assets                             | 38 876                       | 43 502                       |
| Plant and equipment                            | 8 710                        | 9 498                        |
| Intangible assets                              | 25 948                       | 29 029                       |
| Financial assets                               | 164                          | –                            |
| Deferred taxation                              | 4 054                        | 4 975                        |
| <b>Current assets</b>                          | 219 717                      | 286 789                      |
| Trade receivables                              | 203 158                      | 263 110                      |
| Other receivables                              | 4 959                        | 13 855                       |
| Current tax receivable                         | 605                          | –                            |
| Amounts owing from related parties             | 4 413                        | 3 871                        |
| Financial assets                               | –                            | 43                           |
| Cash and cash equivalents                      | 6 582                        | 5 910                        |
| <b>Total assets</b>                            | 258 593                      | 330 291                      |
| <b>EQUITY AND LIABILITIES</b>                  |                              |                              |
| <b>Capital and reserves</b>                    | 74 366                       | 77 438                       |
| Share capital and premium                      | 145 112                      | 156 401                      |
| Foreign currency translation reserve           | 529                          | 41                           |
| Accumulated loss                               | (71 275)                     | (79 043)                     |
| Attributable to equity holders of the parent   | 74 366                       | 77 399                       |
| Minority interest                              | –                            | 39                           |
| <b>Non-current liabilities</b>                 | 5 361                        | 2 658                        |
| Interest bearing borrowings                    | 79                           | 446                          |
| Financial liabilities                          | 3 030                        | –                            |
| Long-term provision                            | 2 252                        | 2 212                        |
| <b>Current liabilities</b>                     | 178 866                      | 250 195                      |
| Trade and other payables                       | 78 294                       | 112 480                      |
| Current tax payable                            | 471                          | 940                          |
| Amounts owing to related parties               | 156                          | 120                          |
| Current portion of interest bearing borrowings | 379                          | 772                          |
| Financial liabilities                          | 1 092                        | –                            |
| Short-term borrowings and overdraft            | 95 488                       | 133 330                      |
| Short-term provisions                          | 2 986                        | 2 553                        |
| <b>Total equity and liabilities</b>            | 258 593                      | 330 291                      |

### GROUP SEGMENTAL ANALYSIS

|   | South Africa<br>R'000 | Far East<br>R'000 | United Kingdom<br>R'000 | Group<br>R'000 |
|---|-----------------------|-------------------|-------------------------|----------------|
| <b>28 February 2009</b>                   |                       |                   |                         |                |
| Gross billings                            | 1 850 867             | 5 482             | 28 891                  | 1 885 240      |
| Turnover (external)                       | 109 651               | 2 378             | 6 200                   | 118 229        |
| Net profit/(loss) before interest and tax | 26 733                | 616               | (1 074)                 | 26 275         |
| Interest received                         | 3 367                 | 30                | –                       | 3 397          |
| Finance costs                             | (18 423)              | (42)              | (120)                   | (18 585)       |
| Income tax (expense)/credit               | (2 675)               | (98)              | (454)                   | (3 227)        |
| Net profit/(loss) for the year            | 9 002                 | 506               | (1 648)                 | 7 860          |
| Segment assets                            | 224 111               | 3 560             | 920                     | 228 591        |
| Intangible assets                         | 25 293                | –                 | 655                     | 25 948         |
| Deferred taxation                         | 4 054                 | –                 | –                       | 4 054          |
| <b>Total assets</b>                       | 253 458               | 3 560             | 1 575                   | 258 593        |
| <b>Total liabilities</b>                  | 180 364               | 1 767             | 2 096                   | 184 227        |
| Depreciation and amortisation             | 1 874                 | 20                | 69                      | 1 963          |
| Capital expenditure                       | 2 831                 | 20                | 8                       | 2 859          |
| <b>29 February 2008</b>                   |                       |                   |                         |                |
| Gross billings                            | 1 928 652             | 4 590             | 22 779                  | 1 956 021      |
| Turnover (external)                       | 101 091               | 2 389             | 4 763                   | 108 243        |
| Net profit/(loss) before interest and tax | 21 267                | 1 184             | (1 319)                 | 21 132         |
| Interest received                         | 4 429                 | 17                | 8                       | 4 454          |
| Finance costs                             | (17 416)              | (61)              | (73)                    | (17 550)       |
| Income tax (expense)/credit               | (2 206)               | (213)             | 454                     | (1 965)        |
| Net profit/(loss) for the year            | 6 074                 | 927               | (930)                   | 6 071          |
| Segment assets                            | 286 348               | 3 625             | 6 314                   | 296 287        |
| Intangible assets                         | 28 374                | –                 | 655                     | 29 029         |
| Deferred taxation                         | 4 521                 | –                 | 454                     | 4 975          |
| <b>Total assets</b>                       | 319 243               | 3 625             | 7 423                   | 330 291        |
| <b>Total liabilities</b>                  | 244 406               | 2 720             | 5 727                   | 252 853        |
| Depreciation and amortisation             | 2 488                 | 13                | 62                      | 2 563          |
| Capital expenditure                       | 3 268                 | 3                 | 410                     | 3 681          |

### BUSINESS SEGMENTS

|                         | Freight forwarding<br>and clearing<br>R'000 | Insurance<br>R'000 | Group<br>R'000 |
|-------------------------|---|--------------------|----------------|
| <b>28 February 2009</b> |   |                    |                |
| Net profit for the year | 7 220                                       | 640                | 7 860          |
| Total assets            | 256 678                                     | 1 915              | 258 593        |
| Total liabilities       | 183 627                                     | 600                | 184 227        |
| <b>29 February 2008</b> |   |                    |                |
| Net profit for the year | 5 530                                       | 541                | 6 071          |
| Total assets            | 326 098                                     | 4 193              | 330 291        |
| Total liabilities       | 251 775                                     | 1 078              | 252 853        |

### COMMENTARY

#### GROUP PROFILE

Santova Logistics Limited ("Santova Logistics" or "Company") and its subsidiary companies ("Santova" or "Group"), operating out of South Africa, the United Kingdom, Hong Kong and China, provide integrated "end-to-end" logistics solutions for importers/exporters and consumers worldwide.

#### OPERATIONAL REVIEW

Santova continued to show impressive progress despite global economic conditions which progressively deteriorated throughout the 2009 financial year. Our strategic initiatives, supported by a fundamentally sound business model and operational excellence, enabled us to achieve our goal of sustainable growth through progressive systematic development of the capabilities of the Group.

Whilst the 2008 financial year was characterised by a buoyant economy, the Group recognised at an early stage in 2008 the challenges that lay ahead and successfully managed the rapid declines in trade. Profits for the year and basic earnings per share as at 28 February 2009 were R7 793 771 (2008: R6 025 910) and 0,63 cents (2008: 0,45 cents), increases of 29,3% and 39,8% respectively. This was achieved through both operational efficiencies and organic growth of the business, which was made possible through focused integrated supply chain solutions for clients seeking greater efficiencies in the landed cost of their products.

In recent weeks and months, however, we have witnessed an economic downturn of unexpected rapidity and severity – the full extent and duration of which still remains uncertain. Fortunately, being a non-asset based supply chain logistics business, our expenses are variable and can to a large extent be adjusted according to activity levels. Since the end of January 2008, we have introduced several cost reduction measures which have been designed to hedge us against this slowdown in economic activity.

In addition to the cost reduction measures mentioned above, we are also being proactive and innovative in regard to the services offered to our existing clients. This, together with the continued pursuit of high quality new clients, will allow us to improve our overall financial performance and ultimately drive shareholder value.

#### South Africa – Impson Logistics (Pty) Ltd ("Impson")

The insurance business of the Group has once again delivered pleasing results. This is in spite of one of the underwriters renegotiating downward the broker commission payable on a significant portion of the short-term insurance book. Had it not been for this renegotiated rate, this business for fiscal 2009 would have shown earnings growth of approximately 50,0% and not the 18,2% it actually achieved. Marine insurance revenue, which accrues to the Group and not to Leading Edge itself, has also made a significant contribution to Group earnings. The year ahead looks even more promising as the business and its people integrate and leverage off the daily operational activities and clientele of Impson.

This South African operation continues to provide a hub of development and support for the Group worldwide.

#### South Africa – Leading Edge Insurance Brokers (Pty) Ltd ("Leading Edge")

The insurance business of the Group has once again delivered pleasing results. This is in spite of one of the underwriters renegotiating downward the broker commission payable on a significant portion of the short-term insurance book. Had it not been for this renegotiated rate, this business for fiscal 2009 would have shown earnings growth of approximately 50,0% and not the 18,2% it actually achieved. Marine insurance revenue, which accrues to the Group and not to Leading Edge itself, has also made a significant contribution to Group earnings. The year ahead looks even more promising as the business and its people integrate and leverage off the daily operational activities and clientele of Impson.

At the end of the financial year the Company acquired the remaining 10% of the equity of Leading Edge, making it a wholly owned subsidiary.

#### Australia

In line with our growth strategy, we are proud to confirm that subsequent to the year end we successfully acquired McGregor Customs Pty Ltd ("McGregor"), an Australian (Sydney) registered company, specialising in customs brokerage, trade facilitation and international freight forwarding. McGregor is licensed by the Australian Customs Service and is accredited by the Australian Quarantine and Inspection Service. The company was founded in 1988 and has established a quality diverse client base, the majority of its clients having been with the company for many years.

The acquisition is a strategic one as it enables the Group to leverage off a captive client base since clients of Santova's who import from China/Hong Kong to South Africa and have a presence in Australia tend to also ship the same goods from China/Hong Kong to Australia. This represents a significant opportunity for Santova to "unlock" meaningful value for the Group in Australia, particularly with Santova having its own office in Hong Kong and representative offices in China.

#### Hong Kong

Santova Logistics Ltd, Hong Kong, ("Santova Hong Kong") has continued to play a vital role in leveraging off new markets, distribution channels and niche services, effectively supplementing the operations of South Africa, the United Kingdom and more recently Australia. This office, together with Santova Patent Logistics Co., Ltd, offers our global clients 20 strategically situated offices in close proximity to most ports throughout China. To a greater extent, our capability of facilitating, controlling and managing end-to-end comprehensive supply chain logistics at source – mainland China – is proving to be a valuable asset to the Group.

Santova Hong Kong offers a world class warehouse and consolidation hub facility situated alongside the Meiguang Freezone in Shenzhen, China. The facility is conveniently located, close to Yantian, Chiwan, Shekou, Huanggang – China's largest inland port – and Shenzhen international airport. The facility includes all warehouse related services which are fully integrated to OSCAR™, enabling clients real-time access to their virtual warehouse.

#### United Kingdom

By the second quarter in 2008, the United Kingdom ("UK") was officially in recession and the Pound Sterling had dropped by more than 30,0% against other major currencies. All sectors of the economy continue to struggle and by the end of 2009 the UK economy is expected to have contracted by 3,2%. With consumer confidence, the housing market, international trade, employment and manufacturing either at the lowest point, or dropping faster than ever previously recorded, Santova's UK operations notably underperformed for the year under review. Initiatives have been introduced which have resulted in a significant reduction in operational costs. We should see further beneficial operational efficiency and improved earnings performance going forward, particularly as the UK operation starts to build off the client base of the other components of the Group.

#### Outlook for fiscal 2010

Whilst we can be proud about our progress in the financial year ended 28 February 2009, the outlook for the 2010 financial year is indeed daunting. Up until November/December 2008, South Africans had believed themselves to be relatively sheltered from the global economic crisis. However, all evidence now suggests that the downward drag of the global recession on South Africa is worse than expected.

As our then Minister of Finance Trevor Manuel pointed out in his speech on 11 February 2009, "what has started off as a financial crisis may well become a second great depression". He commented further that the International Monetary Fund has forecast global growth in 2009 down by no less than five times and highlights that whilst the USA and most of Europe are in recession, China's gross domestic product ("GDP") has fallen to its lowest level since 1990. South Africa's GDP experienced its first quarterly contraction (fourth quarter 2008) since the third quarter of 1998, and the biggest contraction since the fourth quarter of 1992, when South Africa's GDP declined by 3,5%. Furthermore, national statistics have highlighted that the year-on-year movement – January 2008 versus January 2009 – in South African National Ports activity is 28% down for Twenty-foot Equivalent Units ("TEUs") landed and 34% down for TEUs shipped.

Santova's answer to this is simple. Despite the "economic hard times", we need to be even more decisive and strategic in our decision-making and actions. This will allow us to take advantage of the downturn so that when the cycle turns, we emerge even stronger. We view the challenge as an opportunity rather than a problem. The future is not inevitable; the future will be determined by the choices we make today.

As anticipated at the time of the release of our interim results for 31 August 2008, the effects of the recessionary environment have refocused the attention of companies on effective supply chain management. The goals of sustainable profit and growth are significant challenges in such an environment and supply chain optimisation is fundamental to achieving this end. This is supported by the fact that approximately 50% of consumer product spend is required to cover the post-manufacturing cost of goods. Furthermore, the World Bank's Logistics Performance Index, published early last year, ranked South Africa in 24<sup>th</sup> place out of 154 countries. In terms of logistics expenditure, however, South Africa ranked 124<sup>th</sup> out of 150. The need for companies to evaluate their high internal logistics costs, therefore, is an obvious opportunity for our Group, and one on which we will continue to capitalise.

Whilst we acknowledge the challenges that lie ahead, we will remain an energetic entrepreneurial business committed to capitalising on our unique culture or "Santova Spirit" – "It is because of who we are that we will navigate to achieve the impossible".

#### FINANCIAL REVIEW

##### Overview of fiscal 2009 performance

The Group's performance as reflected in this preliminary report shows that good progress was made in achieving the strategic growth objectives of the Group.

Net asset value has increased from 5,82 cents per share to 6,19 cents per share, a 6,4% increase; whilst the tangible net asset value has moved from 3,64 cents per share to 4,03 cents per share, a 10,9% increase.

The condensed Group cash flow statement includes borrowings repaid of R38,6 million, despite the increased trade undertaken by the Group during the year.

During the year, the following share movements took place:

- 8 568 981 shares issued on 30 May 2008 to the previous owners of Leading Edge;
- 57 838 186 shares repurchased from the previous owners of Impson on 23 September 2008; and
- 20 162